Articles

CRISIS? WHAT CRISIS?* – THE DEVELOPMENT OF INTERNATIONAL ARBITRATION IN TOUGHER TIMES –

Stephan Wilske**

ABSTRACT

The current financial crisis has been called the most serious crisis of its kind since the Great Depression in the 1930s. Several major institutions were caught in failure, were acquired under duress, or were subject to government takeover. The crisis rapidly developed and spread into a global economic shock, resulting in a number of European bank failures, dramatic declines in various stock indexes and even creating fears of a global economic collapse. Such fears of a global economic collapse appeared to affect all businesses and professions around the world. But has it really affected "all businesses and professions"? This paper looks at the

^{*} Crisis? What Crisis? is the fourth album by progressive rock band Supertramp, released in 1975. The title was taken from a line in the 1973 Fred Zinnemann motion picture, *The Day of the Jackal.* ** Partner, Gleiss Lutz, Stuttgart (Germany); MCIArb, admitted to the New York and German bar as well as to the U.S. Court of Appeals for the Federal Circuit; Maitrise en droit, Université d'Aix-Marseille III, France; LL.M. (The University of Chicago); Dr. iur (Tübingen); lecturer at the Universities of Speyer and Heidelberg as well as at the Düsseldorf International Arbitration School; Advisory Committee Member of the Swiss Arbitration Academy. International Correspondent (Germany) of *Revista Română de Arbitraj* (Romanian Arbitration Review). This paper was presented at the 2009 International Arbitration Conference in Taipei: Mediation, Arbitration and Recent Developments (Oct. 16, 2009), which was hosted by the Asian Center for WTO & International Health Law and Policy, College of Law, National Taiwan University [ACWH] and the Chinese Arbitration Association, Taipei [CAA, Taipei]. Many thanks go to Luc Bigel for his research assistance, Jade Ewers for the final review and update, Todd J. Fox for valuable comments and suggestions as well as to Nicole Fuchs for her invaluable assistance in the formatting of this article.

current impact of the financial crisis in the field of international arbitration. On the basis of statistics gathered from various arbitral institutions around the world, the paper identifies a marked increase in arbitration cases being filed but anticipates a possible reduction of cases in the long-term. This paper also looks into measures that are being introduced to make arbitration more time and cost efficient as users become more cost-conscious and competition for arbitration services increases. Finally, the paper addresses certain arbitration "guerrilla tactics" some parties are adopting and how such tactics may be countered. The paper concludes that the competition for time- and cost-efficient services in arbitration will likely increase in the future but such competition and pressure must not allow guerrilla warfare tactics to be tolerated in arbitration.

KEYWORDS: arbitration guerrillas, financial crisis, arbitral proceedings, ICC, alternative dispute resolution, time- and cost-efficiency